



**SCHOOL OF HUMANITIES AND SOCIAL SCIENCES**  
**BACHELOR OF ARTS**  
**END OF SEMESTER EXAMINATION**  
**BIS 3102/BDP 3105: INTERNATIONAL PROJECT MANAGEMENT**

**DATE: 1<sup>st</sup> November 2024**

**TIME: 08:00 – 10:00**

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**Instructions**

1. This examination consists of **FIVE** questions.
2. Answer **Question ONE (COMPULSORY)** and any other **TWO** questions.

**QUESTION ONE**

Access to education remains a challenge in most of Kenya's remote areas. Some of the key drivers of limited access to education among children in remote areas include lack of schools, lack of teachers and lack of school fees. The Ministry of education is carrying out a project in 'Katoo' village in North Eastern Kenya to improve access to education among children of school going children in the village.

- a) Assuming a Project Goal of 'Equal Access to Education in Kenya.'
  - i. Outline two specific objectives for this project (8 marks)
  - ii. Describe two activities that can be carried out to meet the above objectives (4 marks)
  - iii. Outline three outcomes for the project (3 marks)
- b) Mitigating the assumptions and risks of a project are key to its success. In this proposed Project Goal of ensuring 'Equal Access to Education in Kenya,' outline the following:
  - i. Two Assumptions of the project (4 marks)
  - ii. Two Risks of the project (4 marks)
  - iii. Two measures that can be undertaken to mitigate the risks to the project (4 marks)
- c) Mention three key stakeholders in this project) (3 marks)

**QUESTION TWO**

Based on a proposed project with an overall objective of 'Improving Nutrition among School-Going Children,'

- a) Outline three Verifiable Performance Indicators (VPI) (12 marks)
- b) Describe one Means of Verification for any of the VPIs mentioned in (i) (3 marks).

### **QUESTION THREE**

- a) Briefly discuss any five benefits of monitoring and evaluation in Project Management (10 Marks)
- b) Explain any two characteristics of a project (5 Marks)

### **QUESTION FOUR**

Project Evaluation is a systematic determination of a project's merit using predetermined criteria.

Discuss the six OECD DAC evaluation criteria that are used in undertaking a project evaluation (15 Marks).

### **QUESTION FIVE**

Effective stakeholder engagement is critical in enhancing ownership and participation among the stakeholders.

In a project with the goal to enhance equitable access to health care in Kenya, identify the appropriate level of engagement for each of the following stakeholders to enhance their ownership and participation in the project. (15 Marks).