



SCHOOL OF HUMANITIES AND SOCIAL SCIENCES

MASTERS OF ARTS IN DIPLOMACY, INTELLIGENCE AND SECURITY

MDIS 8214: CASE STUDIES IN INTELLIGENCE SUCCESS AND FAILURE

END OF SEMESTER EXAMINATION

DATE: 24th April 2024

Time: 18:00-20:30

Instructions

1. This examination consists of **FIVE** questions.
2. Answer **Question ONE** and any other **TWO** questions.

QUESTION ONE – Compulsory

- a). Intelligence failure occurs in various stages of the intelligence cycle. Discuss **(10 marks)**
- b). The state of Gatuna has been reeling from intricate drug syndicates led by Aldofo Esquire. Operations to capture Adolfo have been unfruitful. Recently he escaped to the neighbouring country of Masaka. Gatuna Intelligence Service has collected intelligence on his location; an upmarket residence in the area of Kianga guarded by private armed security and is planning a cross-border capture. However, the Intelligence does not trust Masaka administration and Gatuna plans to do it unilaterally. Masaka is a key trading partner for Gatuna but also a drug supply base.

Formulate an intelligence estimate for the security and intelligence committee of Gatuna Parliament **(10 marks)**

QUESTION TWO

Analyse the role of intelligence in *Operation Neptune Spear* and how other agencies supported the CIA and the entire operation to ensure its success despite glaring intelligence gaps **(20 marks)**

QUESTION THREE

Kenya's operation Sledgehammer was both a tactical and strategic intelligence success. Assess this statement in lieu of the current posture of Al Shabaab in Somalia **(20 marks)**

QUESTION FOUR

Compare and contrast the circumstances during the Yom Kippur war and the 7th October 2023 Hamas attack that led to intelligence failure and examine the lessons learnt in both situations **(20 marks)**

QUESTION FIVE

- a) Intelligence failure can arise from insitutional weaknesses. Evaluate the weaknesses within the KGB (of former United Soviet Socialist republic (USSR)) that enabled the United Kingdom's MI6 to run Oleg Gordievsky, a high profile KGB agent unnoticed for ten years (Operation Sunbeam). **(10 marks)**
- b) The 2013 Westgate attack was the habinger of the multi-agency collaboration in Kenya. Appraise the institutional weaknesses and discuss how they have been surmounted. **(10 marks)**