



Strathmore
UNIVERSITY

SCHOOL OF HUMANITIES & SOCIAL SCIENCES

**BACHELOR OF ARTS IN INTERNATIONAL STUDIES
BACHELOR OF ARTS IN DEVELOPMENT STUDIES AND PHILOSOPHY**

END OF SEMESTER EXAMINATION

BIS 3102/BDP 3203: PROJECT MANAGEMENT AND EVALUATION

DATE: Monday 28th October 2019

TIME: 08:00 – 10:00

Instructions

1. This examination consists of **FIVE** questions.
2. Answer **Question ONE (COMPULSORY)** and any other **TWO** questions.

Questions

1. Project Cycle Management describes management activities and decision-making procedures used during the life cycle of a project (key tasks, roles and responsibilities, key documents and decision options)
 - a) Critically analyse the phases of Project Life Cycle (15 Marks)
 - b) Evaluate five main roles of a Project Manager (15 Marks)
2. A project can be defined as a series of activities aimed at bringing about clearly specified objectives within a defined time period and with a defined budget
 - a) Citing relevant examples, describe five factors that contribute towards successful implementation of a project (10 Marks)
 - b) Discuss five key attributes of a competent Project Manager (5 Marks)
3. Assembling a team to complete a particular work project is a critical task. If you get it right, you can immeasurably improve both the efficiency of the project and its outcome. You need the right mix of skills and of personalities to ensure the task gets done with the minimum friction and the maximum effectiveness.
 - a) Discuss five factors to consider when selecting a project team (10 Marks)
 - b) Citing relevant examples, describe five strategies of handling conflicts in a team. (5 Marks)

4. Logical Framework Approach (LFA) is a method used worldwide, by all international development organizations when assessing, monitoring and evaluating projects and programs. By using the LFA method correctly the project/program reaches: relevance, feasibility, sustainability and cost efficiency. Describe the nine steps of an LFA analysis (the planning process). (15 Marks)

5.
 - a) Analyse the relevance of monitoring and evaluation in Project Management. (10 Marks)

 - b) Explain the characteristics of a project. (5 Marks)