



STRATHMORE UNIVERSITY

Strathmore Business School

Master of Business Administration Healthcare Management

END OF SEMESTER EXAMINATION

HCM 8202: HEALTHCARE ORGANIZATIONAL ETHICS AND GOVERNANCE

DATE: Thursday, 27th August 2015

Time: 3 hours

Instructions

1. This examination consists of **FIVE** questions.
2. Answer **FOUR** questions altogether.
3. Answer **AT LEAST ONE** question from each Section.(Section A and B).

SECTION A

Question 1 (15marks)

A pharmaceutical company offers to sponsor a hospital's continuing medical education programme. In your view, should the hospital management accept the offer? What are the ethical concerns? Explain and justify your position.

Question 2 (15marks)

There is an outbreak of ebola in your county. A new and effective vaccine is available but in limited supply. You are in charge of allocating the scarce vaccine. What are the ethical concerns? Who would you prioritise to receive the vaccine? How would you ensure that the decision making process was fair and legitimate?

SECTION B

Question 3 (15marks)

It has been argued that “promoting patient safety” should be the primary ethical concern of a medical institution. Do you agree? What, in your opinion, are the components that make up “patient safety”? How can the goal of “patient safety” best be promoted keeping in mind the responsibilities that a medical institution has to its other constituencies?

Question 4 (15marks)

At its last meeting the Board of Directors of Afya Bora Hospital decided that it should have an Ethics Committee and has appointed you to be the Chairperson of the Committee. One of your first tasks is to write a “Charter” to guide the work of the Ethics Committee. What will you write?

Question 5 (15marks)

Article 174 (c) of the Kenya Constitution states that one of the objects of devolution is “to give powers of self-governance to the people and enhance the participation of the people in the exercise of the powers of the State and in making decisions affecting them.” The Governor is keen to promote “public participation” in the affairs of the County and has asked you as the Chief Health Officer to recommend to him how best to organize “public participation” for the health sector. What will you recommend?